

NCL Joint Health Overview and Scrutiny Committee

7 February 2014

**Proposed acquisition of Barnet
and Chase Farm Hospitals NHS
Trust**

How we got here

- Sept 2012 BCF chose RF as its preferred partner to achieve foundation trust status
- Nov 2012 strategic health authority agreed outline case
- Clinicians at both trusts, commissioners and regulators began exploring viability of acquisition in more detail
- Main considerations:
 - Benefits for patients
 - Economic benefits
 - Improved performance
 - Sufficient transition funding
 - Support from key partners
 - Best option for Royal Free

Current position and timetable

- Aug 2013 competition regulator gave go-ahead
- Jan 2014 RF submitted business case to Trust Development Authority
- CCGs meetings to 30 Jan – considering support
- Monitor's three-month assessment of five-year plan is underway
- May 2014 Royal Free council of governors
- 1 July anticipated day 1 of expanded organisation

Why does the RF want to do this? (1)

- Our vision:
 - to offer world class care and expertise
 - through our tripartite mission of service, research and teaching
- We measure our progress against five governing objectives

Why does the RF want to do this? (2)

- Excellent outcomes in clinical services, research and teaching
- Excellent experience for patients, staff and GPs
- Excellent value for taxpayers' money
- Safe and compliant with external duties
- A strong organisation

Why does the RF want to do this? (3)

- Excellent outcomes:
 - High quality services, nearer or in patients' homes
 - Swifter access to specialist services
 - Broader research base and more patients in clinical trials
 - Richer training experience for thousands of staff
- Excellent experience:
 - Consistently good patient experience on all sites, fewer hospital visits
 - More secure future for the organisation and better career prospects and training for many staff
 - Closer partnerships with commissioners and GPs

Why does the RF want to do this? (4)

- Excellent value for taxpayers' money:
 - More efficient and productive services
 - Lower costs as back offices combine
 - Economies of scale
- Safe and compliant with external duties:
 - Patient safety will be paramount
 - Robust clinical and corporate governance
 - Excellent access to services
- A strong organisation:
 - Better able to meet rising expectations despite financial austerity
 - A wider population can influence the shape of services
 - More depth and resilience

What services where after 1 July?

- BEH clinical strategy unaffected by acquisition, so:

Barnet Hospital

- rebuilt and expanded A&E department
- urgent care centre for adults, complex planned surgery, emergency surgery
- children's emergency department, full paediatric services, including neonatal services
- full maternity services, gynaecology services and an early pregnancy assessment unit

What services where after 1 July?

Chase Farm Hospital

- urgent care centre for adults and children
- planned surgery
- GP out-of-hours service
- paediatric assessment unit
- older person's assessment unit
- out-patient services, rehabilitation services, therapies and diagnostics
- antenatal and postnatal services

What services where after 1 July?

Royal Free Hospital

- wide range of local and specialist services
- accident and emergency department and GP-run urgent care centre
- major transplant centre for liver, kidney and bone marrow transplants; one of the UK's leading centres for the diagnosis and treatment of liver disease and one of the seven liver transplant centres in the UK; leading plastic surgery unit; leading centre for other specialties
- internationally renowned teaching and research